## FermoTor

## Ferrotec Holdings Corporation <br> Results for the $1^{\text {st }}$ half of the fiscal year ending March 31, 2018

November 27, 2017
( JASDAQ 6890 )
http://www.ferrotec.co.jp/

1. This 1st half results cover six months period from April to September of Ferrotec, and six months period from Jan. to June of consolidated subsidiaries and affiliated companies included in investment profit loss in equity method.
2. These materials were prepared for the purpose of providing information regarding the company's results of operations for the $1^{\text {st }}$ half of the fiscal year ending March 31, 2018.
3. These materials were prepared based on information available as of Nov. 27, 2017. All opinions, forecasts and other forwardlooking statements are based on management's judgments in accordance with materials available at that time and may be changed without prior notice.

## FenmoTor

First Half of FY March 2018 Financial Results

## Sales and Operating income Trend

Sales Trend
( $¥$ in millions)

|  | semiconductor and other equipmentElectronic device <br> PV <br> Others |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 42,983 |
|  |  | 37,649 |  |  |
|  |  |  | 36,198 | 6,089 |
| 33,615 | 32,385 | 4,826 |  |  |
| 2,917 | 2,683 |  | 5,378 | 9,971 |
| 8,741 | 8,659 | 10,644 | 8,129 |  |
|  |  |  |  | 6,305 |
| 6,466 | 6,534 | 6,130 | 6,497 |  |
|  |  |  |  | 20,617 |
| 15,491 | 14,509 | 16,049 | 16,194 |  |

Operating income Trend
( $¥$ in millions)
semiconductor and other equipment-related

- Electronic device
- PV
- Others

3,515
2,329
$\Delta 737$

## Consolidated Financial Summary

## Ferroter

| \# in millions | FY March 2017 1tt half |  | FY March $20181^{\text {st }}$ half |  | Yoy |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | $\begin{gathered} \text { Pct. of } \\ \text { sales(\%) } \end{gathered}$ | Amount | Pot. of sales(\%) | Amount | $\begin{gathered} \text { Pct. of } \\ \text { sales(\%) } \end{gathered}$ |
| Net sales | 37,650 | 100.0 | 42,983 | 100.0 | 5,333 | 14.2 |
| Cost of sales | 27,556 | 73.2 | 30,689 | 71.4 | 3,133 | 11.4 |
| Gross profit | 10,094 | 26.8 | 12,293 | 28.6 | 2,199 | 21.8 |
| SG\&A expenses | 6,717 | 17.8 | 7,795 | 18.1 | 1,078 | 16.0 |
| Operating profit | 3,376 | 9.0 | 4,498 | 10.5 | 1,122 | 33.2 |
| Non-operating income | 323 | 0.9 | 255 | 0.6 | $\triangle 68$ | $\triangle 21.1$ |
| Non-operating expense | 1,592 | 4.2 | 896 | 2.1 | $\triangle 696$ | $\triangle 43.7$ |
| Ordinary profit | 2,107 | 5.6 | 3,857 | 9.0 | 1,750 | 83.1 |
| Extraordinary income | 2 | 0.0 | 0 |  | $\triangle 2$ |  |
| Extraordinary loss | 288 | 0.8 | 54 | 0.1 | $\triangle 234$ | $\triangle 81.3$ |
| Net income attributable to owners of parent | 1,033 | 2.7 | 2,299 | 5.4 | 1,266 | 122.6 |
| Capital investment | 3,149 |  | 4,702 |  | 1,553 | 49.3 |
| Depreciation | 1,930 |  | 1,916 |  | $\triangle 14$ | $\triangle 0.7$ |


| $¥$ in millions | FY March 20181 1st half |  |
| :---: | :---: | :---: |
|  | Amount | Pct. of sales(\%) |
| Net sales | 42,983 | 100.0 |
| Cost of sales | 30,689 | 71.4 |
| Gross profit | 12,293 | 28.6 |
| SG\&A expenses | 7,795 | 18.1 |
| Operating profit | 4,498 | 10.5 |
| Non-operating income | 255 | 0.6 |
| Non-operating expense | 896 | 2.1 |
| Ordinary profit | 3,857 | 9.0 |
| Extraordinary income | 0 | - |
| Extraordinary loss | 54 | 0.1 |
| Income before income tax | 3,802 | 8.8 |
| Income taxes | 1,483 | 3.5 |
| Net income attributable to owners of parent | 2,299 | 5.3 |

Sales increased in the semiconductor and other equipment-related business, and there were no significant changes in sales in other businesses. The gross profit margin increased by 1.8 point.

Higher sales in the semiconductor and other equipment-related business produced a big increase in operating income, offsetting the operating loss in the photovoltaic-related business.
Total operating income increased by $¥ 1.1$ billion and the operating margin was more than 10\%.

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Equity in earnings
¥ 117 million
Foreign exchange loss \(\quad ¥ 312\) million
```

There were no significant extraordinary losses in the first half of FY3/18

## Net Sales and Operating Profits by Segment FOROTRC

*The equipment-related business segment has been renamed the semiconductor and other equipment-related business segment beginning with FY3/18

| Net sales <br> ( $¥$ in millions) | FY March $20171^{\text {st }}$ half |  | FY March $20181^{\text {st }}$ half |  | YOY |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | $\begin{aligned} & \hline \begin{array}{c} \text { Pct. Of } \\ \text { Sales(\%) } \end{array} \end{aligned}$ | Amount | $\begin{aligned} & \hline \text { Pct. Of } \\ & \text { Sales(\%) } \end{aligned}$ | Difference | Pct. change |
| Semiconductor and other equipment-related | 16,049 | 42.6 | 20,617 | 48.0 | 4,568 | 28.5 |
| Electronic device | 6,130 | 16.3 | 6,305 | 14.7 | 175 | 2.9 |
| Photovoltaic-related | 10,644 | 28.3 | 9,971 | 23.2 | $\Delta 673$ | $\triangle 6.3$ |
| Others | 4,825 | 12.8 | 6,089 | 14.2 | 1,264 | 26.2 |
| Total | 37,650 | 100.0 | 42,983 | 100.0 | 5,333 | 14.2 |


| Operating income ( $¥$ in millions) | FY March $2017{ }^{\text {st }}$ half |  | FY March 2018 1st half |  | yoy |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | $\begin{gathered} \text { Pot. of } \\ \text { Sales } \\ \text { Sate } \end{gathered}$ | Amount | $\begin{gathered} \text { Pot. of } \\ \text { Sales } \\ \hline \end{gathered}$ | Difference | Pct. change |
| Semiconductor and other equipment-related | 1,905 | 11.9 | 3,515 | 17.0 | 1,610 | 84.5 |
| Electronic device | 1,263 | 20.6 | 1,530 | 24.3 | 267 | 21.1 |
| Photovoltaic-related | 193 | 1.8 | $\Delta 668$ |  | $\triangle 861$ |  |
| Others | 37 | 0.8 | 139 | 2.3 | 102 | 275.7 |
| Corporate \& elimination | $\Delta 22$ |  | $\Delta 18$ |  | 4 |  |
| Total | 3,376 | 9.0 | 4,498 | 10.5 | 1,122 | 33.2 |

## Consolidated Balance Sheet ~Assets~

## FerroTer

| ( $¥$ in millions ) | FY3/17 | $\begin{gathered} \text { FY3/18 } \\ 1 H \end{gathered}$ | Difference |
| :---: | :---: | :---: | :---: |
| Current assets | 51,245 | 66,493 | 15,248 |
| Cash \& deposits | 14,778 | 27,166 | 12,388 |
| Note \& accounts receivable | 17,656 | 19,943 | 2,287 |
| Inventory | 13,882 | 14,753 | 871 |
| Fixed assets | 40,855 | 43,994 | 3,139 |
| Tangible fixed assets | 34,294 | 37,947 | 3,653 |
| Building | 8,583 | 9,492 | 909 |
| Equipment \& machinery | 8,454 | 8,864 | 410 |
| Tools, furniture, and fixture | 5,908 | 5,780 | $\triangle 128$ |
| Land | 1,280 | 1,586 | 306 |
| Intangible fixed assets | 2,060 | 1,896 | $\triangle 164$ |
| Goodwill | 769 | 659 | $\triangle 110$ |
| Investments \& other assets | 4,499 | 4,149 | $\triangle 350$ |
| Total assets | 92,100 | 110,487 | 18,387 |

## [ Current assets]

The issuance of stock ( $¥ 8.7$ billion) and bonds ( $¥ 3.3$ billion) were the main reasons for the increase in cash and deposits.
Notes and accounts receivable increased along with sales and inventory increased because of strong orders.
[ Main reason for increase in tangible fixed assets]
8-inch wafer equipment and facilities to raise output of ceramics and quartz were the primary reasons for this increase.
[Intangible fixed assets]
Amortization of goodwill : $\mathbf{¥} 114$ million

| （ $¥$ in millions ） | FY3／17 | $\begin{gathered} \text { FY3/18 } \\ 1 H \end{gathered}$ | Difference |
| :---: | :---: | :---: | :---: |
| Current liabilities | 32，108 | 37，788 | 5，680 |
| Notes and accounts payable | 13，926 | 15，519 | 1，593 |
| Shot－term debt | 5，002 | 5，400 | 398 |
| Current portion of long－ term borrowings＋Bonds | 4，538 | 5，878 | 1，340 |
| Fixed liabilities | 20，290 | 22，889 | 2，599 |
| Bonds | － | 2，712 | 2，712 |
| Long－term debt | 12，625 | 12，153 | $\triangle 472$ |
| Total liabilities | 52，399 | 60，678 | 8，279 |
| Net Assets | 39，701 | 49，809 | 10，108 |
| Shareholder＇s equity | 33，208 | 43，849 | 10，641 |
| Total accumulated other comprehensive income | 6，015 | 5，408 | $\triangle 607$ |
| Non－controlling interests | 453 | 536 | 83 |
| Total liabilities \＆ shareholder＇s equity | 92，100 | 110，487 | 18，387 |

## 【 Current liabilities 】

Notes and accounts payable increased due to growth in accounts payable as sales increased

## ［Interest－being debt ］

Short－term debt＋Current portion of long－term borrowings＋Bonds
¥ $\mathbf{1 1 , 2 7 8}$ million $(9,541)$
Long－term debt＋bond etc．
$¥ 14,865$ million $(12,625)$
Total
$¥ \mathbf{2 6 , 1 4 3}$ million $(22,166)$
［Net interest－being debt $¥-1,023$ million $(7,388)$ ］
＊Parentheses represent the figures as of end－FY3／17

## 【Net assets】

## Breakdown：

Shareholder＇s equity－Capital surplus：
$¥ 8,711$ million
Net income ：$\quad ¥ \mathbf{2 , 3 1 9}$ million
Dividends ：$\Delta ¥ 370$ million
Foreign currency translation adjustments ：
$\Delta ¥ 625$ million

| ( $¥$ in million) | FY3/17 1H | FY3/18 1H |
| :---: | :---: | :---: |
| Cash flow from operating activities | 2,915 | 4,794 |
| Income before income taxes | 1,821 | 3,802 |
| Depreciation | 1,930 | 1,916 |
| Exchange gain \& loss( $\triangle$ : gain) | 644 | 19 |
| Changes in notes \& accounts receivable ( $\Delta$ : increase) | $\triangle 2,662$ | $\triangle 2,665$ |
| Changes in inventories ( $\triangle$ : increase) | $\triangle 372$ | $\triangle 1,053$ |
| Changes in accounts payable ( $\Delta$ : decrease) | 2,434 | 1,902 |
| Others | $\triangle 880$ | 873 |
| Cash flow from investing activities | $\Delta 2,779$ | $\triangle 4,640$ |
| Payments for purchase of tangible fixed assets | $\triangle 3,149$ | $\triangle 4,702$ |
| Proceeds from sales of tangible fixed assets | 48 | 73 |
| Proceeds for purchase of shares of subsidiaries accompanying changes in the scope of consolidation | 387 |  |
| Others | $\triangle 65$ | $\triangle 11$ |
| Cash flow from financing activities | 3,689 | 12,311 |
| Changes in short-term borrowing | $\triangle 636$ | 472 |
| Proceeds from long-term debt | 6,590 | 2,485 |
| Payments of long-term debt | $\triangle 1,885$ | $\triangle 2,178$ |
| Proceeds from the issuance of bonds |  | 3,245 |
| Proceeds from the issuance of stock |  | 8,659 |
| Payments for dividend | $\triangle 307$ | $\triangle 370$ |
| Others | $\triangle 73$ | $\triangle 2$ |
| Changes in cash \& cash equivalents | 2,526 | 12,327 |
| Cash and cash equivalents, beginning of year | 10,038 | 14,778 |
| Cash and cash equivalents, end of year | 12,564 | 27,166 |

[ Operating cash flow]
Income before income tax + Depreciation $¥ 5,718$ million
Decrease in operating CF due to increase in notes \& accounts receivable
$\Delta ¥ \mathbf{2 , 6 6 5}$ million
Decrease in operating CF due to increase in inventories
$\Delta ¥ 1,053$ million
Increase in operating CF due to increased accounts payable :
$¥ 1,902$ million
[Investing cash flow]
Main content of payments for tangible fixed assets acquired

- Shanghai subsidiary: $¥ 1,576$ million
- Hangzhou subsidiary: $¥ 1,522$ million
- Yinchuan subsidiary: $\quad ¥ 595$ million
[Financing cash flow]
Proceeds from the issuance of bonds:
¥ 3,245 million
Proceeds from the issuance of stock:
¥ 8,659 million


## Full-Year Forecast(revised on Nov.14)

| (¥ in million) | FY3/17 | FY3/18(E) | YoY(\%) |
| :--- | ---: | ---: | ---: |
| Net sales | 73,847 | 85,000 | 15.1 |
| Operating income | 5,678 | 8,500 | 49.7 |
| Ordinary income | 5,675 | 7,500 | 32.2 |
| Net income <br> attributable to <br> owners of parent | 3,256 | 4,400 | 35.1 |
| Capital investment | 7,322 | 10,000 | 36.5 |
| Depreciation | 3,593 | 4,000 | 11.3 |

Note: Exchange rate $\mathrm{FY} 3 / 17 \Rightarrow F Y 3 / 18$ (assumed rate) : $¥ 109.44 \rightarrow ¥ 110.00 /$ US dollar $¥ 16.41 \rightarrow 16.00 / R M B$ (Avg. during period)

## Business forecast (sales by segment)

| ( $¥$ in millions) | FY3/17 | FY3/18(Est.) | YoY(\%) |
| :---: | :---: | :---: | :---: |
| Semiconductor and other equipment-related | 32,243 | 41,694 | 29.3 |
| Vacuum Feedthroughs | 8,160 | 10,937 | 34.0 |
| Quartz | 8,242 | 10,700 | 29.8 |
| Ceramics | 6,266 | 8,075 | 28.9 |
| CVD-SiC | 1,905 | 3,304 | 73.4 |
| EB-Gun, LED | 3,817 | 3,772 | $\triangle 1.2$ |
| Semiconductor wafer | 3,854 | 4,906 | 27.3 |
| Electronic device | 12,627 | 12,407 | $\triangle 1.7$ |
| Thermo-electric module | 11,747 | 11,476 | $\triangle 2.3$ |
| Ferrofluid, others | 879 | 931 | 5.9 |
| Photovoltaic-related | 18,773 | 18,978 | 1.1 |
| Quartz crucibles | 2,041 | 1,645 | $\triangle 19.4$ |
| Solar silicon | 10,599 | 11,755 | 10.9 |
| PV manufacturing Epuip. | 967 | 105 | $\triangle 89.1$ |
| Solar cell, Others | 5,166 | 5,473 | 5.9 |
| Others | 10,204 | 11,921 | 16.8 |
| Total | 73,847 | 85,000 | 15.1 |

## FernoTor

Status by Segment and Outlook

## Segment

## FemoTor



## Semiconductor and other equipment-related

## ForroTer




Sales by category


## 1.Status of 1st half of FY3/18

- In the semiconductor market, there was a large volume of investments for 3D-NAND flash memories used at data centers. Therefore, sales of vacuum feedthroughs were strong
- In the FPD market, organic EL investments in Korea and China increased. Higher sales of Ferrotec vacuum feedthroughs used in vacuum processes and of vacuum feedthroughs and dustproof seals used in robots
- In Europe, there was higher demand in the photovoltaic market
- Small increase in contract processing sales because of firm orders


## 2.Outlook for 2nd half of FY3/18

- More growth in demand involving vacuum process semiconductor manufacturing equipment
- In the FPD market, demand for large LCDs and organic EL displays is expected to remain very strong
- Demand for contract processing is likely to start growing, mainly in China


## [Measures]

- Continue joint development projects with manufacturers of semiconductor manufacturing equipment
- Capital investments for large processing machinery
- Strengthen ties among Ferrotec Group companies to generate synergies
- Strengthen sales activities in Asia


## Status and Outlook for Quartz Products



## 1.Status of 1st half of FY3/18

- Sales in the U.S., Japan, and Taiwan were strong supported by strong demand from major OEMs and other end users.
- Sales rose rapidly as demand for quartz consumables for etchers was up, particularly from major U.S. and Japanese OEMs.
- Major Japanese OEMs increased production of next-generation film deposition machinery.
- Continued to add capacity at the Hangzhou (China) plant to meet increasing demand for use in semiconductor manufacturing equipment.
- Commenced delivers of Si parts for etchers to major Japanese OEMs.


## 2.Outlook for 2nd half of FY3/18

- Demands for replaceable consumable materials and for quartz parts for 3D-NAND memory are expected to continue to increase, along with rising investment in semiconductor manufacturing equipment in China.
- Start mass production of Si parts for Japanese OEMs


## [Measures]

- Increase production capacity at our plant in China (expand the new plant in China and add new equipment) to meet the rapidly rising demand from major OEMs.
- Work more actively on development projects involving nextgeneration and later-generation devices.


Sales by category
MC


[^0]
## 1. Status of $1^{\text {st }}$ half (Jan-Jun) of FY $3 / 18$

## Machinable ceramics "Photoveel"

- Strong sales in Japan of test jigs for automotive logic devices
- Started supplying ceramic parts for precision test jigs required by the increasing miniaturization of semiconductor devices
- Strong overseas sales of parts used in medical applications


## Fine ceramics

- Big increase in demand in Japan for parts used in semiconductor manufacturing equipment and FPD equipment
- Rapid growth in overseas demand for parts used in etching equipment; work is under way to raise output at the new factory in China


## 2. Outlook for $2^{\text {nd }}$ half (Jul-Dec) of FY $3 / 18$

## Machinable ceramics "Photoveel"

- A recovery in Japan of orders for semiconductor memory test jigs
- Overseas demand for medical equipment parts is expected to be strong in late 2017


## Fine ceramics

- Demand continues to grow in Japan for parts used in semiconductor manufacturing equipment and FPD equipment
- Demand continues to grow overseas for parts used in etching equipment


## 3. Sales policy

## Machinable ceramics

- Wafer circuit inspection equipment needs overseas are shifting to new, high-precision jigs; Continue to expand production and sales operations to meet this demand for high-precision products


## Fine ceramics

- Customers are asking for more output of parts because of growing demand worldwide for semiconductor manufacturing equipment; the goal is to raise capacity by expanding factories in order to achieve more sales growth


Sales by category


## 1.Status of 1st half (Jan-Jun) of FY 3/18

- Strong sales of semiconductor manufacturing equipment parts in Japan and overseas
- Started of mass production of new equipment parts contributed to sales growth
- Started mass production of CVD coatings on new large components
- Entry into non-semiconductor fields


## 2. Outlook for 2nd half (Jul-Dec) of FY 3/18

- Foresee strong sales in Japan and overseas of semiconductor manufacturing equipment parts due to new investments in China
- Start mass production of new products due to the success of the aggressive development and fabrication of prototypes of new equipment parts
- Continue to use large-scale facilities to speed up the growth of activities for large components
- Start mass production of niche products to meet highly advanced requirements
- Aggressively enter the non-semiconductor field


## [Measures]

- Establish a production framework capable of meeting the increasing demand for equipment parts at large semiconductor manufacturing equipment suppliers in Japan and overseas
- Establish a production company in Korea and start mass production of semiconductor manufacturing equipment parts
- Continue to aggressively enter the non-semiconductor field
- Reinforce product development and prototype capabilities


## FerroTer



## Semiconductor wafer:

## 1.Status of 1st half of FY3/18

- Market conditions for 6 -inch and smaller items have been firm since the beginning of the year and its price is increasing. There is also a trend toward increased production volumes.
- The 8-inch wafer factories in Yinchuan and Shanghai started operating in July 2017


## 2.Outlook for 2nd half of FY3/18

- Strong orders for 8/6-inch wafers to continue due to solid demand for wafers involving the loT, sensors, power semiconductors and other market sectors
- Plan to start mass production of an 8-inch wafer of our company in December 2017


## [Measures]

- Raise the production yield of 8-inch wafers and increase monthly output capacity to 450,000 units (in 2020)


## EB gun and Deposition equipment:

## 1.Status of 1st half of FY3/18

- Pushed back communication chip investments because of sluggish sales of the cuurent smartphones
- Inquiries received about deposition equipment for compound semiconductors used in next-generation mobilephones


## 2.Outlook for 2nd half of FY3/18

- Foresee growth in demand for equipment in the communication and filter sectors for loT applications
- Developing new applications involving base stations for 5G networks
[Measures]
- Create more loT applications and reinforce development activities for applications involving 5G networks, which are expected to become operational in 2019 and 2020


## Electronic Device Segment



## 1.Status of 1st half of FY3/18 <br> Automobile Seat Application

- Sales of automobile seat application decreased partly because the growth of U.S. automobile sales has peaked out.
- Head-up display sales were unchanged


## Other Applications

- Expansion of communications equipment applications for mobile communications systems
- Also growth in temperature management applications for semiconductor manufacturing equipment
- Power semiconductor device substrate sales increased in Europe and Japan


## 2. Outlook for 2nd half of FY3/18

Automobile Seat Application

- Sales of automobile seat application will probably remain soft despite prospects for higher sales in China
- Strengthen R\&D to meet growing demand for other applications in the automotive sector


## Other Applications

- More growth expected in demand for devices used in mobile communications systems
- Also anticipate more growth in demand for power semiconductors used in industrial, home and automotive applications


## [Measures]

- Increase the number of sub-assembly products and strengthen sales activities (for semiconductors, medical products)
- Add new types of modules and increase the lineup of embedded products
- Continue capital investments for increasing output and using automation
- Continue to make investments for increasing the output of power semiconductor device substrates


## Photovoltaic-related Segment

## FemoTor

Sales ( $¥$ in million)
 Equip.

## 1.Status of 1st half of FY3/18

- Although crucible demand remained weak, sales were strong from Q1 due primarily to increasing demand in the semiconductor sector
- Higher demand for small and medium-diameter products resulting from growing demand for semiconductor wafers and higher demand at Chinese manufacturers
- Implemented structural reforms for multi-crystal vessels in response to declining demand


## 2.Outlook for 2nd half of FY3/18

- More volume growth expected in crucible shipments for monocrystal crucible for semiconductors because of strong demand for semiconductors
- Continue structural reforms in the unprofitable vessels for solar cell


## [Measures]

- Increase sales of semiconductor crucibles by focusing on semiconductor applications
- Increase output of medium-diameter (22 to 24 inch (200mm)) semiconductor crucibles
- Aiming to develop a 32-inch crucible in the future
(m*) Transition of sales




## 1.Status of 1st half of FY3/18

- Solid sales of mono-crystal wafers to new OEM clients
- Growth of solar power additions in China, India and other emerging countries was larger than forecast (42.3GW in China for Jan-Sep 2017, an annual rate of about 50GW)
- Market prices had been decreasing slowly, mainly for multi-crystal vessels, but prices started recovering gradually around April


## 2.Outlook for 2nd half of FY3/18

- Continue to aim for profitability by achieving sufficient capacity utilization, chiefly for N-type mono-crystal wafers
- Worldwide new solar power in 2017 is estimated at about 100GW, $25 \%$ more than in 2016; but prices started declining in July, mostly for mono-crystal products, because of a temporary downturn in demand in China and India
- As of October, polysilicon prices were moving up due to tighter environmental restrictions in China but wafer prices were declining


## [Measures]

- Further pursue process of thinner wire technology with fixed abrasive grains
- Improve the performance of N -type mono-crystals to meet customers' demands
- Focus on products with substantial added value


## Status and Outlook for Solar cell

## Ferroter




Solar cell

## 1.Status of 1st half of FY3/17

- Secure profits with high conversion efficiency mono-crystal cells utilizing PERC technology
- Significant volumes of orders in emerging countries, mainly China and India


## 2.Outlook for $\mathbf{2 ~}^{\text {nd }}$ half of FY3/17

- For solar cells, in response to the declining prices of both monocrystal and multi-crystal products, increase orders for mono-crystal products using PERC technology
- Taking actions to remain price competitive by raising conversion efficiency in response to increasingly heated competition in the mono-crystal solar cell market


## [Measures]

- Improve profitability by using PERC technology to raise conversion efficiency
- Focus on products with high conversion efficiency and added value
- Become more competitive by using wafer quality and cell technology
- Cut costs by using automation


## FenroTor

Reference Materials

## Company profile

Corporate Name

## Date of <br> Foundation

## Address

## Listed

President

Business Segment

## Capital

Issued Stock

Related Company

Employees

Ferrotec Holdings Corporation
September 27, 1980

Nihonbashi Plaza Building, 2-3-4, Nihonbashi, Chuo-ku, Tokyo Japan
JASDAQ (Listed Code:6890)
Akira Yamamura

Business management, R\&D operations of group companies

17,572,000,000 JPY
37,002,202 shares
[34 Consolidated Subsidiary]
[6 Companies Accounted for by the Equity Method]
[Consolidated] 6,536 [Non-consolidated] 69
$\mid 1980 \sim$
Started manufacturing and
selling products using
ferrofluids (computer seals,
vacuum feedthroughs)

Vacuum
Feedthroughs


## 1990~

92 - Started manufacturing and selling thermomodules and modules in China
98 - Started manufacturing and selling quartz products for the semiconductor industry

Thermo-electric module


## Quartz



## 2000~

02 - Started contract manufacturing service business for silicon wafer processing, machine tool production and other activities (Shanghai factory)
05 - Started photovoltaic products business; started manufacturing and selling machinery and crucibles for manufacturing silicon ingots and crystals
08 - Started manufacturing and selling ceramic products

Single crystal silicon growing furnaces


Machinable Ceramics


With a core of ferrofluid expertise
~Ferrotec's core Technology ~

Establishing operations in other countries

91: Established subsidiary in Massachusetts, USA
92: Established subsidiary in Hangzhou, China
95: Established subsidiary in Shanghai, China
97: Established subsidiary in Singapore
99: Started operations in North America and Europe by acquiring Ferrofluidics

## Building a new profit structure

02: Started contract manufacturing service (CMS) business at the Shanghai factory, including silicon wafer processing, machine tool production and other activities

Expertise in production technologies extending from component processing to final assembly allowed Ferrotec to start the CMS business
05 : Increased manufacturing and sales activities for photovoltaic products in Hangzhou, China

## Operating Margin by Business Segment



## Strategies for M\&A and Alliances

| Time | Company acquired/Alliance partner | Description |
| :---: | :---: | :---: |
| April. 2017 | Transition to a holding company structure, change of company name | Changed company name to Ferrotec Holdings Co., Ltd. |
| July 2016 | Acquired Asahi Seisakusho Co., Ltd. | Acquired a major business-use laundry equipment manufacturer |
| July 2015 | Acquired ADMAP Inc. | Acquired ADMAP which manufactures and sells CVD-SiC products |
| Oct. 2011 | Merged with a subsidiary | Merged with Ferrotec silicon which manufactures and sells single crystal silicon products |
| Sep. 2010 | Established a joint venture manufacturing and sales company | Ferrotec, a local subsidiary and Covalent Materials agreed to establish a joint venture "Hangzhou Solartech Co., Ltd." to manufacture and sell vessels and related products. |
| Jul. 2010 | Acquired shares of IMI in the US | Began sales of pure silicon products |
| April. 2010 | Merged with a subsidiary | Merged with Ferrotec Quartz which manufactures and sells quartz products |
| Jan. 2010 | Acquired the Temescal Division of Edwards Vacuum | Acquired the Temescal Division of Edwards Vacuum which is the leading manufacturer and distributor of electron beam-based evaporative coating systems. |
| July. 2008 | Acquired of Sumikin Ceramics. Changed the name of the company. | Acquired $90 \%$ of the surviving company Sumikin Ceramics \& Quartz Co., Ltd. after spinning of its business except the ceramics business, converted it into a subsidiary, became "Ferrotec Ceramics" and made it a wholly owned subsidiary in 2013 |
| Dec. 2007 | Jointly established an assembly sales company in Korea. | Established "CMC Ferrotec" with the local company for the manufacture of solar cell manufacturing equipment. |
| April. 2007 | Established a joint venture Manufacturing Corporation in Korea | Established joint venture corporation Ferrotec Korea Co.Ltd with Korean Company(KSMC Corp) for manufacturing Vacuum Feedthrough. |
| Nov. 2006 | Merger and liquidation | Merged with Ferrotec Precision, which produces Vacuum feedthrough. Liquidated two subsidiaries(Dec.). |
| Sep. 2006 | Established a joint venture in Taiwan | Established Ferrotec Taiwan jointly with a local partner to sell vacuum feedthroughs and offer maintenance services |
| Dec. 2005 | Established a joint venture with LTD Ceramics Inc. (USA) | Established joint venture in China to manufacture ceramics |
| July 2005 | Acquired NORD Co., Ltd.(Russia) | Acquired company that manufactures and sells Peltier (thermoelectric) devices in order to increase share of global market |
| May 2005 | Business alliance with KSM Inc.(Korea) | Alliance for mutual sales of vacuum feedthroughs and products associated with semiconductor manufacturing equipment |
| July 2004 | Exclusive contract with Applied Films(Germany) | Gave this company exclusive rights to purchase Ferrotec vacuum feedthroughs |
| Oct. 2003 | Business and financial alliance with Aliontek | Technology alliance with ALIONTEK CORPORATION, which has technology for the grinding of quartz products, strengthened manufacturing technology for quartz products in China |
| Feb. 2002 | Business alliance with Toshiba Ceramics and Mitsui Co. for wafer production by commissioning | Ferrotec silicon wafer production equipment moved to China factory to conduct a CMS business, and manufacturing is outsourced to this factory |

## Business performance

(FY3/18 $1^{\text {st }}$ half Plan(revised on Aug. 14) vs. Results )

| \# in millions | FY3/18 1H Plan |  | Amount | FY3/18 1H Results |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | $\begin{gathered} \hline \text { Pct. Of } \\ \text { Sales(\%) } \end{gathered}$ |  | $\begin{gathered} \text { Pct. Of } \\ \text { Sales(\%) } \end{gathered}$ | Amount | Pct(\%) |
| Semiconductor and other equipment-related | 20,350 | 48.5 | 20,617 | 48.0 | 267 | 1.3 |
| Vacuum Feedthroughs | 4,900 | 11.7 | 5,622 | 13.1 | 722 | 14.7 |
| Quartz | 5,450 | 13.0 | 5,153 | 12.0 | $\triangle 297$ | $\triangle 5.4$ |
| Ceramics | 4,100 | 9.8 | 4,087 | 9.5 | $\triangle 13$ | $\Delta 0.3$ |
| CVD-SiC | 1,550 | 3.7 | 1,643 | 3.8 | 93 | 6.0 |
| EB-Gun, LED | 2,150 | 5.1 | 1,674 | 3.9 | $\triangle 476$ | $\triangle 22.1$ |
| Semiconductor wafer | 2,200 | 5.2 | 2,438 | 5.7 | 238 | 10.8 |
| Electronic device | 6,900 | 16.4 | 6,305 | 14.7 | $\triangle 595$ | $\triangle 8.6$ |
| Thermo-electric module | 6,400 | 15.2 | 5,853 | 13.6 | $\triangle 547$ | $\triangle 8.5$ |
| Ferrofluid, Others | 500 | 1.2 | 452 | 1.1 | $\triangle 48$ | $\triangle 9.6$ |
| Photovoltaic-related | 7,700 | 18.3 | 9,971 | 23.2 | 2,271 | 29.5 |
| Quartz crucibles | 850 | 2.0 | 811 | 1.9 | $\triangle 39$ | $\triangle 4.6$ |
| Solar silicon | 4,500 | 10.7 | 6,078 | 14.1 | 1,578 | 35.1 |
| PV manufacturing Epuip. | 50 | 0.1 | 77 | 0.2 | 27 | 54.0 |
| Solar cell, Others | 2,300 | 5.5 | 3,006 | 7.0 | 706 | 30.7 |
| Others | 7,050 | 16.8 | 6,090 | 14.2 | $\triangle 960$ | $\triangle 13.6$ |
| Total | 42,000 | 100.0 | 42,983 | 100.0 | 983 | 2.3 |
| Gross income | 11,890 | 28.3 | 12,293 | 28.6 | 403 | 3.4 |
| SG\&A expenses | 7,490 | 17.8 | 7,795 | 18.1 | 305 | 4.1 |
| Operating income | 4,400 | 10.5 | 4,498 | 10.5 | 98 | 2.2 |
| Ordinary income | 3,700 | 8.8 | 3,857 | 9.0 | 157 | 4.2 |
| Net income | 2,100 | 5.0 | 2,299 | 5.3 | 199 | 9.5 |

Business performance ( FY3/18 $1^{\text {st }}$ half vs. $2^{\text {nd }}$ half plan)

| ¥ in millions | FY3/18 1H |  | FY3/18 2H |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Pct. Of Sales(\%) | Amount | Pct. Of Sales(\%) | Amount | Pct(\%) |
| Semiconductor and other equipment-related | 20,617 | 48.0 | 21,077 | 50.2 | 460 | 2.2 |
| Vacuum Feedthroughs | 5,622 | 13.1 | 5,315 | 12.6 | $\triangle 307$ | $\triangle 5.5$ |
| Quartz | 5,153 | 12.0 | 5,547 | 13.2 | 394 | 7.6 |
| Ceramics | 4,087 | 9.5 | 3,988 | 9.5 | $\triangle 99$ | $\triangle 2.4$ |
| CVD-SiC | 1,643 | 3.8 | 1,661 | 4.0 | 18 | 1.1 |
| EB-Gun, LED | 1,674 | 3.9 | 2,098 | 5.0 | 424 | 25.3 |
| Semiconductor wafer | 2,438 | 5.7 | 2,468 | 5.9 | 30 | 1.2 |
| Electronic device | 6,305 | 14.7 | 6,102 | 14.5 | $\triangle 203$ | $\triangle 3.2$ |
| Thermo-electric module | 5,853 | 13.6 | 5,623 | 13.4 | $\triangle 230$ | $\triangle 3.9$ |
| Ferrofluid, Others | 452 | 1.1 | 479 | 1.1 | 27 | 6.0 |
| Photovoltaic-related | 9,971 | 23.2 | 9,006 | 21.4 | $\triangle 965$ | $\triangle 9.7$ |
| Quartz crucibles | 811 | 1.9 | 834 | 2.0 | 23 | 2.8 |
| Solar silicon | 6,078 | 14.1 | 5,677 | 13.5 | $\triangle 401$ | $\triangle 6.6$ |
| PV manufacturing Epuip. | 77 | 0.2 | 28 | 0.1 | $\triangle 49$ | $\triangle 63.6$ |
| Solar cell, Others | 3,006 | 7.0 | 2,467 | 5.9 | $\triangle 539$ | $\triangle 17.9$ |
| Others | 6,090 | 14.2 | 5,831 | 13.9 | $\triangle 259$ | $\triangle 4.3$ |
| Total | 42,983 | 100.0 | 42,016 | 100.0 | $\triangle 967$ | $\triangle 2.2$ |
| Gross income | 12,293 | 28.6 | 11,606 | 27.6 | $\triangle 687$ | $\triangle 5.6$ |
| SG\&A expenses | 7,795 | 18.1 | 7,604 | 18.1 | $\triangle 191$ | $\triangle 2.5$ |
| Operating income | 4,498 | 10.5 | 4,002 | 9.5 | $\triangle 496$ | $\triangle 11.0$ |
| Ordinary income | 3,857 | 9.0 | 3,643 | 8.7 | $\triangle 214$ | $\triangle 5.5$ |
| Net income | 2,299 | 5.3 | 2,101 | 5.0 | $\triangle 198$ | $\triangle 8.6$ |

## Business performance ( FY3/17vs. FY3/18 Initial Plan ) ForroTer

| ¥ in millions | FY3/17 Results |  | Amount | FY3/18 Initial Plan |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Pct. Of Sales(\%) |  | Pct. Of Sales(\%) | Amount | Pct. change(\%) |
| Semiconductor and other equipment-related | 32,243 | 43.7 | 41,250 | 49.7 | 9,007 | 27.9 |
| Vacuum Feedthroughs | 8,160 | 11.0 | 9,300 | 11.2 | 1,140 | 14.0 |
| Quartz | 8,242 | 11.2 | 11,450 | 13.8 | 3,208 | 38.9 |
| Ceramics | 6,266 | 8.5 | 8,050 | 9.7 | 1,784 | 28.5 |
| CVD -SIC | 1,905 | 2.6 | 3,300 | 4.0 | 1,395 | 73.2 |
| EB-Gun, LED | 3,817 | 5.2 | 4,750 | 5.7 | 933 | 24.4 |
| Semiconductor wafer | 3,854 | 5.2 | 4,400 | 5.3 | 546 | 14.2 |
| Electronic device | 12,627 | 17.1 | 13,450 | 16.2 | 823 | 6.5 |
| Thermo-electric module | 11,747 | 15.9 | 12,450 | 15.0 | 703 | 6.0 |
| Ferrofluid, others | 879 | 1.2 | 1000 | 1.2 | 121 | 13.8 |
| Photovoltaic-related | 18,773 | 25.4 | 15,000 | 18.1 | $\triangle 3,773$ | $\triangle 20.1$ |
| Quartz crucibles | 2,041 | 2.8 | 1,950 | 2.3 | $\triangle 91$ | $\triangle 4.5$ |
| Solar silicon | 10,599 | 14.4 | 8,500 | 10.2 | $\triangle 2,099$ | $\triangle 19.8$ |
| PV manufacturing Epuip. | 967 | 1.3 | 50 | 0.1 | $\triangle 917$ | $\triangle 94.8$ |
| Solar ceill, Others | 5,166 | 7.0 | 4,500 | 5.4 | $\triangle 666$ | $\triangle 12.9$ |
| Others | 10,204 | 13.8 | 13,300 | 16.0 | 3,096 | 30.3 |
| Total | 73,847 | 100.0 | 83,000 | 100.0 | 9,153 | 12.4 |
|  |  |  |  |  |  |  |
| Gross income | 19,708 | 26.7 | 23,190 | 27.9 | 3,482 | 17.7 |
| SG\&A expenses | 14,031 | 19.0 | 14,990 | 18.1 | 959 | 6.8 |
| Operating income | 5,678 | 7.7 | 8,200 | 9.9 | 2,522 | 44.4 |
| Ordinary income | 5,675 | 7.7 | 7,100 | 8.6 | 1,425 | 25.1 |
| Net income | 3,256 | 4.4 | 4,200 | 5.1 | 944 | 29.0 |
| Capital Investment | 7,322 | - | 10,000 | - | 2,678 | 36.6 |
| Depreciation | 3,593 | - | 4,000 | - | 407 | 11.3 |



| ¥ in millions | FY3/17 Results |  | FY3/18 Revised Plan |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | $\begin{gathered} \text { Pct. Of } \\ \text { Sales(\%) } \end{gathered}$ | Amount | $\begin{gathered} \text { Pct. Of } \\ \text { Sales(\%) } \end{gathered}$ | Amount | Pct(\%) |
| Semiconductor and other equipment-related | 32,243 | 43.7 | 41,694 | 49.1 | 9,451 | 29.3 |
| Vacuum Feedthroughs | 8,160 | 11.0 | 10,937 | 12.9 | 2,777 | 34.0 |
| Quartz | 8,242 | 11.2 | 10,700 | 12.6 | 2,458 | 29.8 |
| Ceramics | 6,266 | 8.5 | 8,075 | 9.5 | 1,809 | 28.9 |
| CVD-SiC | 1,905 | 2.6 | 3,304 | 3.9 | 1,399 | 73.4 |
| EB-Gun, LED | 3,817 | 5.2 | 3,772 | 4.4 | $\triangle 45$ | $\triangle 1.2$ |
| Semiconductor wafer | 3,854 | 5.2 | 4,906 | 5.8 | 1,052 | 27.3 |
| Electronic device | 12,627 | 17.1 | 12,407 | 14.6 | $\triangle 220$ | $\triangle 1.7$ |
| Thermo-electric module | 11,747 | 15.9 | 11,476 | 13.5 | $\triangle 271$ | $\triangle 2.3$ |
| Ferrofluid, Others | 879 | 1.2 | 931 | 1.1 | 52 | 5.9 |
| Photovoltaic-related | 18,773 | 25.4 | 18,978 | 22.3 | 205 | 1.1 |
| Quartz crucibles | 2,041 | 2.8 | 1,645 | 1.9 | $\triangle 396$ | $\triangle 19.4$ |
| Solar silicon | 10,599 | 14.4 | 11,755 | 13.8 | 1,156 | 10.9 |
| PV manufacturing Epuip. | 967 | 1.3 | 105 | 0.1 | $\triangle 862$ | $\triangle 89.1$ |
| Solar cell, Others | 5,166 | 7.0 | 5,473 | 6.4 | 307 | 5.9 |
| Others | 10,204 | 13.8 | 11,921 | 14.0 | 1,717 | 16.8 |
| Total | 73,847 | 100.0 | 85,000 | 100.0 | 11,153 | 15.1 |


| Gross income | 19,708 | 26.7 | 23,900 | 28.1 | 4,192 | 21.3 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| SG\&A expenses | 14,031 | 19.0 | 15,400 | 18.1 | 1,369 | 9.8 |
| Operating income | 5,678 | 7.7 | 8,500 | 10.0 | 2,822 | 49.7 |
| Ordinary income | 5,675 | 7.7 | 7,500 | 8.8 | 1,825 | 32.2 |
| Net income | 3,256 | 4.4 | 4,400 | 5.2 | 1,144 | 35.1 |
| Capital Investment | 7,322 | - | 10,000 | - | 2,678 | 36.6 |
| Depreciation | 3,593 | - | 4,000 | - | 407 | 11.3 |

Business performance ( $\mathrm{FY} 3 / 171^{\text {st }}$ half vs. FY3/18 $1^{\text {st }}$ half ) Fon

| $¥$ in millions | FY3/171H Results |  | FY3/18 1H Results |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Pct. Of Sales(\%) | Amount | Pct. Of Sales(\%) | Amount | Pct(\%) |
| Semiconductor and other equipment-related | 16,049 | 42.6 | 20,617 | 48.0 | 4,568 | 28.5 |
| Vacuum Feedthroughs | 3,966 | 10.5 | 5,622 | 13.1 | 1,656 | 41.8 |
| Quartz | 4,105 | 10.9 | 5,153 | 12.0 | 1,048 | 25.5 |
| Ceramics | 2,993 | 7.9 | 4,087 | 9.5 | 1,094 | 36.6 |
| CVD-SiC | 1,212 | 3.2 | 1,643 | 3.8 | 431 | 35.6 |
| EB-Gun, LED | 1,868 | 5.0 | 1,674 | 3.9 | $\triangle 194$ | $\triangle 10.4$ |
| Semiconductor wafer | 1,906 | 5.1 | 2,438 | 5.7 | 532 | 27.9 |
| Electronic device | 6,130 | 16.3 | 6,305 | 14.7 | 175 | 2.9 |
| Thermo-electric module | 5,737 | 15.2 | 5,853 | 13.6 | 116 | 2.0 |
| Ferrofluid, Others | 393 | 1.0 | 452 | 1.1 | 59 | 15.0 |
| Photovoltaic-related | 10,644 | 28.3 | 9,971 | 23.2 | $\triangle 673$ | $\triangle 6.3$ |
| Quartz crucibles | 1,331 | 3.5 | 811 | 1.9 | $\triangle 520$ | $\triangle 39.1$ |
| Solar silicon | 5,482 | 14.6 | 6,078 | 14.1 | 596 | 10.9 |
| PV manufacturing Epuip. | 494 | 1.3 | 77 | 0.2 | $\triangle 417$ | $\triangle 84.4$ |
| Solar cell, Others | 3,337 | 8.9 | 3,006 | 7.0 | $\triangle 331$ | $\triangle 9.9$ |
| Others | 4,826 | 12.8 | 6,090 | 14.2 | 1,264 | 26.2 |
| Total | 37,650 | 100.0 | 42,983 | 100.0 | 5,333 | 14.2 |


| Gross income | 10,094 | 26.8 | 12,293 | 28.6 | 2,199 | 21.8 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| SG\&A expenses | 6,717 | 17.8 | 7,795 | 18.1 | 1,078 | 16.0 |
| Operating income | 3,376 | 9.0 | 4,498 | 10.5 | 1,122 | 33.2 |
| Ordinary income | 2,107 | 5.6 | 3,857 | 9.0 | 1,750 | 83.1 |
| Net income | 1,033 | 2.7 | 2,299 | 5.3 | 1,266 | 122.6 |


[^0]:    FC (Fine Ceramics) , MC (Machinable Ceramics)

